



In partnership with



ONE NHS FINANCE X NHS ENGLAND - LEADERSHIP SUMMIT

2- 3 JULY – HILTON METROPOLE, BIRMINGHAM

Kindly sponsored by:



OVERVIEW

The One NHS Finance (ONF) Leadership Summit is a joint event delivered with NHS England, bringing together Chief Finance Officers and senior finance leaders from across the NHS for a two-day gathering in Birmingham on 2–3 July 2026. The summit opens with a closed half-day session led by NHSE, providing a dedicated space for focused discussion on national priorities and system-wide challenges, before transitioning into the wider ONF Leadership Summit programme.

Across the remainder of the event, attendees will explore a range of current and future topics facing NHS finance leaders. The agenda features case studies and best practice from across the NHS, enabling delegates to gain practical strategies they can apply within their own organisations. Attendees will leave with actionable ideas, a strengthened professional network, and renewed motivation to drive innovation and improvement in their teams and organisations.

Day 1 – Thursday 2nd July

09:15 Registration and refreshments

10:05 Welcome and introductions

This session is a closed meeting exclusively for NHS Chief Financial Officers.

10:15 Design, test and scale solutions

Ravi Gurumurthy, Group CEO, NESTA & NED for NHS England, and lead NED for the Department of Energy Security and Net Zero

11:00 Update from NHS CEO

Sir Jim Mackey, Chief Executive Officer, NHS England and DHSC

11:30 Update from NHS CFO

Elizabeth O'Mahony, Director General, Finance, NHS England and DHSC

11:50 Q&A Session

Sir Jim Mackey, Chief Executive Officer & Elizabeth O'Mahony, Director General, Finance, NHS England and DHSC

12:00 Refreshment break

12:30 TED Talks: Celebration of the NHS Finance Community

Zubair Munshi, Head of PLiCS & Productivity, Imperial College Healthcare NHS Trust
Jon Evans, Chief Finance Officer, Buckinghamshire Healthcare NHS Trust
Edd Berry, Director of Finance Innovation, Manchester University NHS Trust
Su Rollason, Chief Finance Officer and Deputy CEO, University Hospitals Coventry & Warwickshire NHS Trust

Speakers are focusing on:

- Innovations driven by finance and use of tech
- Collaboration / working with clinical colleagues to make a difference in patient care and performance improvement
- Team development / culture and inclusion

13:15 Lunch

14:15 Making AI Work for NHS Finance Teams

Richard Sawyer, Head of Innovation and AI - Deputy CFO's Office - NHS England
Ben Roberts, Chief Finance Officer, Bradford Teaching Hospitals NHS Foundation Trust
Frances Khatcherian, Chief Finance Officer, Royal Berkshire Foundation Trust
Loie Sheridan, Head of Analytical Finance, One LSC

A year on from the 2025 Leadership Summit's call for NHS CFOs to embrace AI, this session looks at practical examples from NHS Finance. We will hear from teams that are innovating, and from CFOs who have given their staff the time to do so. It will show how finance teams are using AI to learn new skills, improve productivity, and automate processes without major new investment. Not every organisation is ready to apply AI directly to finance processes, but many are already using AI to build capability faster and turn learning into practical change.

15:30 Refreshment break

16:00 The Future of Mental Health and Community Services: The Role of Finance Leadership

Claire Murdoch CBE, Chief Executive, Central and North West London NHS Foundation Trust

This session will explore the future direction of mental health and community services, with a focus on the shift toward prevention and more care delivered in community settings. It will consider what this means in practice for finance leaders, including the role they can play in enabling new models of care, working across systems, and supporting sustainable change.

16:45 Chair's closing remarks

Nicci Briggs, Deputy Chief Finance Officer, NHS England

17:00 Conference close and hotel check-in

18:30 Drinks reception & networking dinner

Day 2 – Friday 3rd July

09:00 Exhibition and refreshments

09:30 Welcome and introduction

Phill Wells, Deputy Chief Finance Officer, NHS England

09:35 Developing Funding Flows to Unlock Value

Paul Corrigan, Non-Executive Director, NHS England and Rob Whiteman CBE, Chair, BSW, Dorset and Somerset ICB Cluster

Delivering greater value from every NHS pound will be critical over the next decade. The 10-year plan outlines the need for greater technical efficiency through improved productivity alongside a shift to allocative efficiency: directing investment to the interventions and models of care that deliver the greatest population health benefit.

This session explores approaches to allocative efficiency through new funding flows and payment mechanisms, drawing on emerging work within ICBs and collaboration with NHS England. It will examine how funding is beginning to evolve beyond organisational silos, and the role of NHS finance leaders in shaping and driving allocative efficiency.

10:20 Shaping the Next One NHS Finance Strategy

Nicci Briggs, Deputy Chief Finance Officer, NHS England, Jenny Ehrhardt, Chief Finance Officer and Deputy Chief Executive, Leeds Teaching Hospitals NHS Trust, Hardev Virdee, Group Chief Finance Officer and Deputy Chief Executive, Barts Health NHS Trust and Suzanne Robinson, Chief Finance Officer and Deputy Chief Executive, Northern Care Alliance NHS FT

As the current One NHS Finance strategy concludes in September, this interactive session invites CFOs to shape the next chapter. It will use the Summit as a point of transition, drawing on collective insight to define priorities, ambitions and the future direction of the programme.

10:50 Exhibition and refreshments

11:20 Leading the Shift to Neighbourhood Health

Rodney Pindai, Chief Finance Officer and Nyasha Mutuma, Director of Efficiency, Contracts and Financial Partnerships- Deputy CFO, West Hertfordshire Teaching Hospitals NHS Trust

West Hertfordshire Teaching Hospitals NHS Trust will share their experience of developing a neighbourhood health model that shifts care out of hospital and into the community. Presented by Rodney and Nyasha, the session will explore how they are supporting proactive, joined-up care for local populations, alongside new approaches to funding prevention and reinvesting savings back into neighbourhood services. They will reflect on the practical lessons, financial challenges and partnership working involved in delivering system-wide transformation while maintaining operational performance.

12:00 Transformation on the Ground: Practical NHS Finance Case Studies

This session will share three short, practical case studies from NHS organisations delivering real change on the ground. Aligned to the three One NHS Finance programme areas, each case study will focus on what has worked in practice, the role of finance leadership, and the key lessons for CFOs.

- NHS Staff Survey: West London NHS Trust will share their experience of achieving strong improvement in staff survey results for finance teams, with a

focus on the leadership approach, cultural changes, and practical actions that have supported this progress.

Hannah Parsons, Deputy Chief Finance Officer, West London NHS Trust

- Talent Management: London North West University Healthcare NHS Trust will share how they have embedded a Talent Management Strategy using personalised conversations and the ONF Grow, Stretch and Accelerate framework to support staff development and future workforce planning.
Bimal Patel, Chief Finance Officer, London North West University Healthcare NHS Trust

- Leeds Teaching Hospitals NHS Trust will showcase their structured budget holder induction approach, demonstrating how consistent training, clear resources and tailored support can build confidence, strengthen engagement and improve financial ownership across an organisation.
Oliver Jones, Finance Business Partner, Leeds Teaching Hospitals NHS Trust

Across the three case studies, CFOs will gain clear takeaways on how to empower teams, encourage ownership and innovation, and drive meaningful improvement alongside honest reflections on what enabled progress in a challenging financial and operational environment.

13.10 Chair's closing remarks

Phill Wells, Deputy Chief Finance Officer, NHS England

13.15 Grab and go lunch - conference close